

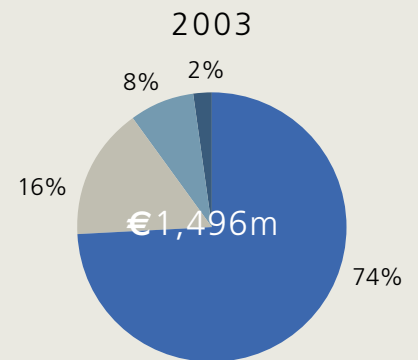
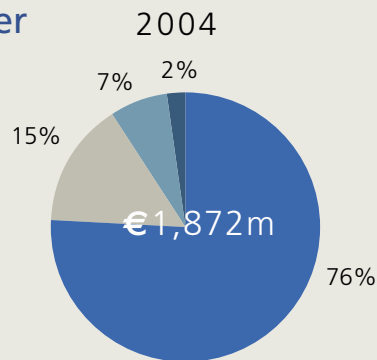
Regions and Divisions

“The Group’s consistent strategy has enabled development of builders merchandising, DIY and mortar manufacturing businesses in the UK and Ireland with strong regional and national market positions.”

	UK	Ireland	Total
● Builders Merchandising			
● Plumbers Merchandising			
● Manufacturing			
● DIY Retailing			
Builders Merchants	163	23	186
Plumbers Merchants	147	8	155
Manufacturing Plants	8	3	11
DIY	-	19	19
Total	318	53	371

Divisional Turnover

- UK Operations
- Irish Merchandising
- Irish DIY Retailing
- Irish Manufacturing



Operating Profit

Before Goodwill and Property Development Profit

- UK
- Ireland

